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Gowdy, John

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學大和協建福 FUKIEN
FUKIEN CHRISTIAN UNIVERSITY
FOOCHOW, CHINA.
州福國中

07
ITIES

JUN 14 1944

OFFICE OF THE PRESIDENT
室公辦長校

May 23 JOINT OFFICE

Mr. L. B. Moss,
150-5th Avenue,
New York City.

Gowely

Dear Mr. Moss:---

At a meeting of the Board of Managers of Fukien Christian University held on May 17th, a request which came before them from the Faculty was unanimously approved. This was to ask the Trustees for an immediate grant of \$5,000 gold to erect a third temporary building. Twice the Administrative Committee have gone over the present buildings with a view to utilize every available inch of space. We are planning several adjustments out of which will come more adequate laboratory and teaching facilities for Physics and Mathematics. This is immediately imperative.

In the autumn we shall be able to accommodate 110 students. We now have 103. We shall graduate only four students who are at present living on the University grounds. There will be graduating classes both from the Foochow College and the Anglo-Chinese College, the two best feeders for the University. From these classes I know that at least sixteen students intend to go to the University. In addition there are already eight or nine other applicants and of course there will be many before the autumn. You can see that it will not be possible to accommodate those who have already applied. Next January there will be about fifty graduates from the Hingwa High School alone with classes from nearly all the other contributing schools. A large number of these will want to come to the University. It is evident that it will be necessary to send some students away in the autumn for even if we had the money now we could scarcely meet that need. By January we shall have to turn away large numbers and there is no doubt but that this will work great injury to the University. If we start the stream flowing in another direction it may not be so easy to turn it our way again.

After the above action had been taken I tried to think through its relation to another great and immediate need of the University. That is the provision that must be made for housing our Chinese Faculty. I fear this cannot be delayed very long. Our seeming neglect is already causing unfavorable comment. Last week Professor Beeman attended a meeting of University Presidents in Shanghai. He talked over with these men the matter of housing the Chinese faculty. The representative of the Shantung Christian University told him that they had made the fatal

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Mr. L. B. Moss-Page 2

mistake of building much finer foreign residences than Chinese, and they would give anything if they could begin over again. We are all convinced here that it is impossible to continue building residences on the same scale as those already up and even if we could afford it that it is not desirable except possibly a residence for the President. Plans for a smaller house have been prepared and we are getting estimates on this. We hope it will cost about one half of what the other houses cost. I have also asked a Chinese friend of mine to suggest and draw plans for a Chinese house. This will be put before the Building Committee. When we begin to build Chinese residences it would almost seem to be necessary to build simultaneously one of this new type of foreign residences. Otherwise we shall be subjected to most severe criticism. It will not be enough to say we intend to build small foreign houses in the future. We must demonstrate it or we shall appear to our students and the Chinese public generally to put our Chinese teachers on a lower level than the foreign teachers and in the present mood and attitude of China that would be fatal. We must do nothing to accentuate the present feeling of Chinese students.

After some very serious thinking about the proposed temporary building and about the Chinese residences it occurred to me that a combination solution of these two difficulties might be made. I brought the matter again before the Board of Managers at a meeting yesterday afternoon. I suggested that if the Trustees granted us the \$5,000 gold we use this money or the bulk of it to build at least two Chinese houses, I think these could probably be finished before January, that we use these houses during the spring of 1924 for students until the new dormitory can be gotten ready in September, 1924. In this way we could tide over the emergency that we shall face in January and do it without any such financial loss as is bound to occur in the case of temporary buildings. I am hoping that this combination solution of these two pressing and serious difficulties may meet with the approval of the Board of Trustees and that they may be able to grant our request.

At the Board of Managers meeting on May 17th I handed in my resignation as Acting President. With Mr. Jones' protracted illness and the campaign following his restoration to health it seemed to me that he might not be back for possibly two years. It is utterly impossible for me to carry for any length of time the burden which I now have, hence my resignation. The Board discussed the matter at great length but seeing no way out of the difficulty did not accept the resignation but adjourned until yesterday afternoon when the matter was taken up again. They had hoped for further light but none appeared. In insisting upon the acceptance of my resignation yesterday I told the Board that I should be glad to carry on until September so as to give them time to make adjustments. I trust that

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Mr. L. B. Moss-Page 3

you will not think this is due to any unwillingness on my part. It is simply that I have found myself in an impossible situation.

In the event of your being able to grant us the money for the Chinese residences as I have suggested and as the Board yesterday ^{approved} will you kindly cable us that we may let the contracts immediately, "Gowdy, Foochow" will be all the address necessary.

Cordially yours,

John Gowdy.

Acting President

JG/LJ

P. S. I realize that the above plan may seem to be contradictory in that it does not provide for one of the new type of foreign houses. This is not because we do not need it but because we feel we cannot ask for too much. We must meet the emergency next January, and the Chinese houses seem to be the most economical way.

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校學大和協建福
FUKIEN CHRISTIAN UNIVERSITY
FOOCHOW, CHINA
台南州福

FUKIEN

07

Office of the President
室公辦長校

June 19, 1923.

Rev. Lewis Hodous, D. D.,
Secretary Board of Trustees F.C.U.,
Hartford Theological Seminary,
Hartford, Conn.

Dear Dr. Hodous:---

At the meeting of the board of managers of Fukien Christian University held on June 13th, a Committee consisting of the President and Secretary of the Board of Managers and the Acting President of the University were appointed to bring to your attention Mr. Mills' relation to the University.

You will recall that Mr. Mills is Supervisor of Construction. You are already aware that the buildings which have been erected have cost much more than was expected and that we are accordingly now heavily in debt. The new dormitory which is going up will add to this debt at least \$5,000 gold unless this additional sum can be obtained from the original donors.

At a meeting of the Board of Managers held on April 21st the following action was taken, "That we ask Dr. Gowdy to take up with Mr. Mills the matter of terminating his engagement with us because of our dissatisfaction with the work he is doing, leaving the final adjustment of the matter to Dr. Gowdy, same to be reported direct to the trustees." When Dr. Gowdy approached Mr. Mills on this subject Mr. Mills surprise was so genuine that he could hardly understand that it was possible Dr. Gowdy was suggesting to him the termination of his engagement. He claimed he had never been conscious that there was the least complaint about his work and he undoubtedly meant it. We know that Mr. Jones had complained to him in the plainest possible language but he simply had not taken it in. Because of the genuineness of his surprise Dr. Gowdy, instead of reporting the matter to the trustees took it up once more with the board of managers and it was decided to let Mr. Mills continue with his work for the present as he is convinced he can make good. All who know him say that the word "economy" is not in his vocabulary. The board of managers, however, have taken out of his hands the purchasing of material so that he has nothing to do with it.

Even after all this Mr. Mills asked Dr. Gowdy in surprise whether he could possibly mean that Mr. Mills

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Rev. Lewis Hodous-Page 2

was not to return after his furlough. To which Dr. Gowdy frankly replied that he not only meant that but also meant that the board would prefer to terminate his engagement earlier. This Mr. Mills does not wish to do. From the above conversation Dr. Gowdy gathered that he has in his own mind the thought that he will be given a year of furlough at home in which to get started. That of course will be a matter for the trustees to consider. For the present Mr. Mills is going ahead with his work and we are hoping that it will not be possible for him to incur any further debts as all of that sort of thing has been taken out of his hands.

We would greatly appreciate the opinion of the trustees on this matter. So far as we know there is no dissenting voice among either the faculty or the board of managers on this subject.

Yours very sincerely,
Chairman Board of Managers

John Stinson
Secretary Board of Managers

G. M. Newell
Acting President

John Gowdy

JG/LJ

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JOHN GOWDY, PRESIDENT

鶴齡英華書院
Anglo-Chinese College
Foochow, China.
福建福州府

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F. C. HAVIGHURST, DEAN

no 12

June 19, 1923.

Dear Mr. Moss:

The name of the young man we want
for History & Economics is Mr. Ching Jun Lin. I
neglected to fill it in, in my dictated letter to you.

Hastily yours

John Gowdy

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FUKIEN
校學大和協建福
FUKIEN CHRISTIAN UNIVERSITY
FOOCHOW, CHINA
台南州福

RECEIVED
UNIVERSITIES
JUN 19 1928

Office of the President
室公辦長校

June 19, JONES OFFICE

Mr. L. B. Moss,
150-5th Avenue,
New York City.

My dear Mr. Moss:---

I want to bring to your attention two or three items of business, some of which at least demand immediate action.

The first is that Mr. Clarence Neff, who has been teaching in the university for several years in the Department of History and Economics is about to leave to go to Manila. We should have someone immediately to carry that work. We are under such severe criticism because we have almost no Chinese Faculty that all of the Faculty and the board of managers feel keenly that we should have a Chinese for this work. The young man of whom you wrote as having been present at the meeting of the Board of Trustees is in the opinion of all who know him the man for the place. His name is I know that Mr. Jones got the impression that he did not wish to come back to the University and everybody here seems to feel that at least for the present he does not intend to return to China. If it is at all possible we should have a man here in September and that man should be Chinese. If he is one of our own men so much the better.

It may be that extra inducement will have to be offered to Mr. Lin but even so we all feel that if he can be persuaded to come in time for the opening of the University on September 17th it will be the one way out of our difficulty. Ordinarily I think the salary is \$150 Mex. per month. If he is not willing to come for this we urge that you offer him more, \$200 if necessary. Even then he will be cheaper than a foreigner and at present he would mean much more to the University.

You will see by a copy of the Minutes which will be sent you that on the recommendation of the Faculty, the board of managers voted that it would be wise to delay the coming of the Athletic Director until the autumn of 1925. I think that everybody is agreed upon this.

There is one other matter about which you will receive a special letter written by a Committee consisting of Bishop Hind as Chairman of the board of Directors, Mr.

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Mr. L. B. Moss-Page 2

Mills
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Newell as Secretary and myself as Acting President of the University. This is regarding Mr. Mills' relation to the University. You will recall that Mr. Mills is the Supervisor of Construction. You already know that we have been run very heavily in debt because the buildings already erected have cost much more than was anticipated and so much more than Mr. Mills told Mr. Jones they would cost. So far as I have been able to find out every member of the Faculty and every member of the Board of Directors thinks that it would be economy to get rid of Mr. Mills at once.

Because of complaints I took the matter up with Mr. Mills directly. I know that Mr. Jones had talked with him and yet when I told him that I was authorized by the Board of Managers to see under what conditions he would terminate his contract he was the most amazed man I ever saw. He could not take it in that I meant what I was saying. He declared that he had never heard a word of complaint and I confess his innocence made me feel as if I had hit a baby over the head with a club. We have taken the purchasing of material out of his hands and given it to Mr. Bedient so that he cannot run us into debt very much deeper.

One of the complaints against him is that he is away from his work a good deal. As I go down to the University only two days a week I am not in a position to verify this personally. He denies that he is ever away from his work though I know that during the past two weeks since his family moved up on the Mountain for the summer he has not been at the University when I went down on Saturday and I was informed that he left on Friday noon and returned on Tuesday morning. I have sent him a note asking him to come to my office on next Thursday morning in order to make it plain to him that he must be on his job six days a week. It should not be necessary for the President of the University to have to talk like this to any man who is in a position of responsibility and who is supposedly a missionary. I know that Mr. Jones' relation with Mr. Mills was one of the things that contributed considerably to Mr. Jones' breakdown. I never knew him to worry so much over anything as he did over the debt that had been incurred in spite of all of his investigations before hand and promises of Mr. Mills that the buildings could be erected for the sums specified.

The dormitory which is at present being built is another case in point. It had been very clearly stated to Mr. Mills and to everybody who has any connection with the building that \$25,000 gold had been received for that building. At the prevailing rate of exchange this winter that would be about \$45,000 Mex. When I took charge in April most of the foundation was built and I asked Mr. Mills for an itemized statement of his estimate on the total expense of the building. His estimate came

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Mr. L. B. Moss-Page 3

to between \$65,000 and \$70,000 Mex. In order that he would be sure to understand I told him that on the completion of the foundation for which the contract had been let months ago, all building must come to an end. For the first time it seemed to dawn on him that there was not limitless funds at his command. I asked him to make revised specifications cutting out all reinforced concrete floors and stairways, brick partitions, concrete ornaments on the outside of the building and some other minor changes. The Building Committee, of which I am a member, worked for days over these specifications cutting out everything that could be cut out and we have been unable to get the cost below \$54,000 Mex. Whether it will be possible for the family who made this gift to provide this extra money I do not know. So far as I can now see the building will cost \$5,000 gold more. If it is to be completed a year from this summer we must go ahead without delay and so we have concluded to do.

Mills

We have far more applicants for this Autumn than we can take care of and we are frankly publishing a statement that only a few best fitted to carry on University work will be admitted. It seems a great pity to shut out students who are graduates of our best accredited middle schools and yet there is nothing else to do just now. The situation will become worse with each term for the University has such a high scholastic standard that it is being appreciated.

I write thus fully because I do not wish you to think that we are at all unmindful of the debt and that we are going recklessly ahead to put up another building to add to that debt. As I said above we have cut out everything that could be cut out without positively injuring the building.

With all good wishes, I am,

Yours very sincerely,

John Gowdy

Acting President

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校學大和協建福 FUKIEN
FUKIEN CHRISTIAN UNIVERSITY
FOOCHOW, CHINA
台南州福

RECEIVED
UNIVERSITIES
OCT 27 1923
JOINT OFFICE

Office of the President
室公辦長校

Sept. 28, 1923.

Board of Trustees
Fukien Christian University
New York.

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for FMMarthe 1/2/24

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Gentlemen:

Four days ago I had a conversation with Dean Scott in which I learned your attitude towards me and towards the negotiations that have been pending during the past few months with reference to the Presidency of the University.

I shall not undertake to defend myself here that is rather the business of those who have forced me into the position, and will doubtless be done. This much I will say, that never could I get the consent of my own judgment to permit my name to be used in nomination, or to accept the Presidency. But, because the Board of Managers was unanimous and insistent, the missions likewise, as far as I knew, and

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all the Faculty except one (and he ^{was} my most [27]
enthusiastic supporter) I allowed my judgment to
be overruled. I finally thought that perhaps
God was leading me through the judgment of
others. Perhaps I made a mistake. If so, it is
not too late to remedy it.

From the beginning I strenuously opposed
the use of my name. On Wednesday morning,
August 1st, two days before the annual meeting
of the Board of Managers, I notified Bishop Hind,
the chairman, that I could not consent to let
my name be used. From the arrival of Mr. Jones
able two weeks previously, I had prayed almost
constantly, but could get no light. While Mr.
Jones was still President I refused even to
discuss the matter, because of my intimate
relation to him. When I notified Bishop Hind,
he threw the whole thing back on me by saying
"Well, Goody, I have no right to urge you, but
that ends my interest in the University. You are
the only man who can save the situation there."

Do you wonder that with the pressure I had
brought to bear upon me of Faculty, Board of
Managers and many individual missionaries,
I yielded my own judgment? In view of all

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this, I am sure you will not wonder that I am unspeakably hurt to have my motives suspected and my character criticized on that ground. I am conscious of many weaknesses and failures, gentlemen, but I think those who know me best will agree that underhanded dealing is not among them.

It has seemed to me that it was impossible for me to continue in this position holding such a relation to the Trustees. If it seems to you best to make other plans, do not hesitate on my account to do so.

Dean Scott says you could not understand the call for immediate action. Last spring when Mr. Jones went home he said in the meeting of the Board of Managers at which I was appointed Acting-President that he thought I could carry on the work by going down two days a week. I soon discovered that out of those two days grew two more days of work in the way of interviews, correspondence etc, and the University secretary had gone. In the Anglo-Chinese College I had 515 boys, and the political conditions were such that

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students could scarcely be controlled. ^{SEP 28 1923} I was also ^[4]
in charge of our big Institutional Church, which has
also had a difficult year, and I am chairman
of the general committee for our jubilee celebration
which is coming in November. Before I had been
in the University a month I realized I could not
stand the strain. I was so tired and exhausted
my food would not remain on my stomach. My
physician said he could do nothing for me unless
I would stop work, and that I did not feel I
could do. It was in this fashion I finished the
spring term. In May I resigned from the Acting
Presidency, but, since no one else appeared, and
since the annual meeting was due in August,
I agreed to carry on through the summer. I
should have had a quiet, restful summer, but
I saw no way to get it. I was in Foochow from
Aug. 10 conducting summer school until the fall term
opened in the middle of September. I told the Board
of Managers I could not open the fall term with
both institutions on my hands and it was for this
reason they asked immediate action. We had hoped
to hear at latest by the second week in September,
but the cable did not reach here until Wed. the
19th, and by that time Bishop Keeney had left

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Foschoor on his round of Conferences, and he is now three days beyond the nearest telegraph office. So I have been forced to do what seemed to me impossible, to begin again with the two institutions. Moreover, since no one has come to take up Dr. Neff's work, I must teach History at the University. I write these details in order to show you that the Board of Managers thought they had a good reason for asking for quick action.

Of course I regret exceedingly what has happened. Unfortunately some one has written to a lady in Foschoor the suspicions of the Trustees regarding my actions, and I expect it will soon be common property. I am well, and can stand anything that may be said. I especially regret anything that may be said about Dr. Jones.

Of course the most important consideration is the University, and I hope you will not have the slightest hesitation in taking what action seems best to you to guard its interests. I have always maintained that the individual does not count and should not be allowed to stand in the way of the progress of the Kingdom. I hope

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You will act in accordance with this.

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Yours very sincerely
John Goody.

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Leslie B. Moss
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FUKIEN

October 11, 1923.

Dr. John Gowdy
Fukien Christian University,
Foochow, China.

My dear Dr. Gowdy:

I will be sending you in a few days a copy of the minutes of the annual meeting of the Trustees of the University, which was held yesterday. I am taking occasion to write you at this time because there is a mail out tomorrow, and I am anxious that you should have the earliest word possible. Mr. Jones was present at the meeting, and I thought on the whole there was a very satisfactory discussion of the University's business and needs. It is rather difficult for the Trustees to understand exactly what the situation is, inasmuch as it apparently has never been possible to set up an accurate or satisfactory system of accounting. The reports that have come to us from the finances of the University have been lacking at some important points, which has made it impossible for us over here to know exactly what the situation is.

The trustees at their meeting yesterday requested the Finance Committee to work out a satisfactory accounting for the university on lines similar to those already in use for the universities at Peking and Nanking, and to put it into practice both in this country and in China. Apparently there has never been a clear differentiation between capital and current items, and it appears now that we have in the past drawn rather heavily on our current budget for capital purposes, with the result that a large portion of the funds given to the university by the China Medical Board for the carrying on of the current work of the university have been used in the building program of the university. To just what extent this has been true it is difficult for us to tell, but we discover that we are growing rather short of funds in this country, and we figure that at the present rate of drawing there will be an actual overdraft of funds to the tune of several thousand dollars. This is from our point of view an exceedingly serious situation. There has not been any adequate checkup on what has been drawn from the field, and there has come back to us no clear report as to how the funds have been used. The reports that have been made by the treasurer semi-annually have shown some things but have been lacking at some points that were very important. In view of this

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Dr. John Gowdy,

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October 11, 1923.

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strict

very serious situation financially and the fact that it seems wisest to ~~group~~ our activities in the field of building until more funds are in sight, the trustees felt that it would be wisest for the managers to make whatever arrangements seemed to be necessary for the termination of Mr. Mills' engagement. The feeling that the trustees had was that if Mr. Mills is expecting the university to pay him a year's salary on furlough that it would be better for him to begin his furlough at once, and then the university arrangement with him would be completed by the time his five years were up. We recognize the splendid spirit and purpose in which Mr. Mills went out to Foochow to assist in the mission work. It apparently is one of those cases where we must all recognize that he was not a fit in the place where he was located, and give him the benefit of our kindest consideration. The action of the trustees requests the managers to make whatever arrangements may seem to them wisest, and with regard to bringing Mr. Mills' services to an end as soon as possible, and to make their recommendation to the trustees on that basis. That is, we regard it as essentially a matter in which the managers will have to make the arrangements, and they are no doubt better fitted to do this than the trustees would be, because they know the situation more accurately. There is nothing included in the minutes with regard to asking Mr. Mills to come home immediately, but I was asked to convey to you the feeling that probably this would be the better course, leaving the details to the discretion of you men on the field. It seems to me that you could very easily make use of the fact that because of the lack of funds to continue the building operations at the present time it would be necessary for you to dispense with Mr. Mills' further services.

In the consideration of the financial problems and the question of more adequate reports from the field it was pointed out that probably the difficulty in the past had been due to the number of different persons who had had charge of the books. It was the feeling that probably somebody who had been specially trained in accounting might profitably be secured as a treasurer for the university in Foochow. At any rate the trustees requested the Finance Committee to consider this problem very seriously in working over the question of a new set of accounts. It also seemed to the trustees that it would be wise to establish a rather more definite fiscal year for the university. They therefore took action that the fiscal year both in America and on the Field should be from July 1 to June 30, inclusive. This carries with it in the minds of the trustees the preparation of the budget on the same year. We understand from Mr. Jones that in the past the budget year has been the calendar year and the fiscal year has been a different thing altogether. This is a most strange combination, and the trustees made special note of the fact that the budget year should coincide with the fiscal year. The new fiscal year will correspond with the scholastic year and will give an opportunity for reports to the Board of Regents to be returned to this country earlier than they have been in the past. It will also mean that the next

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Dr. John Gowdy

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October 11, 1923.

budget year of the university will be for the first six months of the year 1924. It will involve of course also the recognition of this fiscal year as a shortened one, which will close June 30 next

Mr. Bedient I believe is acting as treasurer of the university at the present time. Perhaps I had better write to him directly on some of these points, but I will send you a copy of the letter at least, so that you can be fully informed on what I say to him.

The trustees noted the request of the Managers for a man to take the place of Mr. Neff, and referred the matter to the Candidate Committee with power. I think I suggested early in the summer that probably you could find a Chinese for this position more readily in China than we could here. If you are willing that we should secure an American for the place please let me know at the earliest opportunity and I will be glad to do my utmost in this respect.

It was noted that the schedule of salary and allowance for Mr. Boeman while on furlough is identical with the regular schedule of the University, so that it would be put into operation without any difficulty.

The trustees took an action requesting the B. C. A. Board to appoint Mr. Renskers to the faculty, understanding that it would be necessary for someone to secure his support as well as a house for him to live in in case he should be so transferred.

The program for a joint or co-ordinated campaign by the various China universities in this country was approved by the trustees in general, and they appointed Dr. Chamberlain as the representative of the board on the committee for working out the details. It will be a number of months yet before anything can be done in this direction, because only two of the universities have so far ratified the proposition. I am sure that such co-ordinated effort on the part of the institutions is going to be well worth while, though I think we should guard ourselves against the feeling that this is going to provide everything we will have need of in the future. It is far from certain that it will provide any immediate substantial increase in our available resources. The financial situation among the mission boards in America at the present time is exceedingly critical. I think that the wisest thing that all of our universities in China can do is to try to consolidate the advances of the past years, for in the immediate future I am afraid it will be impossible for them to expand in any very large way. I do not like to preach this sort of a doctrine to you when you are just taking up your new duties in the university, and yet I am confident that the largest service that can be rendered to our universities at the present time is to counsel them to entrench themselves and build themselves together into a cohesive and united organization. Therefore I imagine one of your most immediate services to the university can be in the direction of co-ordinating the internal affairs and

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Mr. John Cowdy

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October 11, 1923.

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administration of the institution, building up team work and esprit de corps that will enable the men to work strongly together. We will of course give you every support possible from this side and keep you fully acquainted with developments; but I believe it is most urgent now that the university draw in on its building program even to the point of shutting down all operations if possible, so that we may be able to recoup ourselves and get back on our financial feet.

The probabilities are that we shall have a meeting of the Finance Committee sometime during November and another meeting of the trustees either late in November or in December, for the consideration of whatever recommendations the Finance Committee may bring, and we hope that by that time we will have the budget for the new year in our hands to be passed upon.

The spirit of the trustees yesterday I thought was very fine, and everybody seemed to feel that we had had a very good meeting. I am sure that you will realize that the men here are backing you up to the fullest extent, and have the deepest hopes and aspirations for the success of the work of the institution.

With kindest regards, I am,

Cordially yours,

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FUKIEN

October 23, 1923.

Dr. John Gowdy,
Fukien Christian University,
Foochow, China.

My dear Dr. Gowdy:

I am enclosing herewith the Minutes of the Special Meeting of the Trustees held September 17th, also the Minutes of the Annual Meeting of October 10th. I have already written you with regard to the actions of the Annual Meeting. I am afraid that the action of the trustees in regard to the suspension of building operations until further funds are available will appear somewhat inauspicious to you in view of the fact that you are just taking up your work as President of the University. The trustees planned a year ago for Mr. Jones to come home this last spring, in order that steps might be taken toward securing further funds. The forecast at the annual meeting in 1922 indicated that with all construction completed which was then under way the university would be some \$80,000 or \$90,000 in arrears. Of course the construction has not been completed, and we are not yet quite that far behind, but as closely as we can tell from this end we are somewhere in the neighborhood of \$60,000 behind on our current budget, and if all drawings of funds take place at the past rate we will be about \$80,000 in debt by the end of January.

The sickness of Mr. Jones and the other difficulties which we have had to face during the past year have made it impossible to launch any actual campaign for funds. The result is that while the university has not yet actually overdrawn its account at the bank, we have used somewhere in the neighborhood of \$70,000 of money that was given for current purposes on our buildings. This means that if we came to a show-down with the China Medical Board at the present time we would have a rather serious time in explaining to them where the funds which they had given for current work in the Science Department had disappeared to. I think, as Mr. Hodous points out, that the ^{cons}olation of the situation is that we have a beginning at least toward a very splendid group of buildings, and that although we are at the present moment somewhat embarrassed for funds, that the situation is not going to remain this way for any great length of time. I trust that you will not feel too badly about the present cessation of building operations. If I understand the situation in the university aright, there is going to be some real opportunity for you to consolidate the efforts of the faculty and direct them

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Dr. John Gowdy

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October 23, 1923.

toward a harmonious and satisfactory goal.

The Finance Committee will be having a meeting some time during November, and we will undoubtedly have another meeting of the trustees before Christmas time. It is quite probable that some very definite plans will be formulated at these meetings, but it would be impossible for me to forecast exactly what these plans will be. I can say this, with every degree of confidence: - that the trustees as a body are intensely interested in the future of the university, and they are desirous of doing everything possible to secure its greatest advancement and development. I am certain that they will back you up to the very limit of their ability.

The situation among the Mission Boards at the present time is an exceedingly critical one. Nearly all of the mission boards are in debt, and a number of them have, or are in the process of finding it necessary to make cuts in their field appropriations. I believe the university is exceedingly fortunate in not having suffered any cut so far in the appropriations that the boards have made to it in previous years. Whether this can continue during the coming year or not is largely a matter of speculation, but I have every confidence that it will be possible for each of the mission boards to retain its full measure of support. This I think we should regard in the light of a very real favor, and what actually amounts to an increase in our appropriations, when we consider that all of the other mission work is being reduced.

With very kindest best wishes, and heartiest regards, I am,

Most cordially yours,

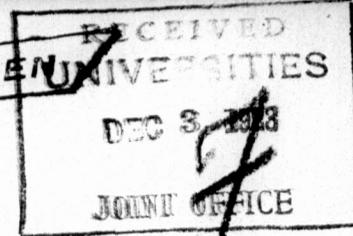
Enclosure

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學大和協建福
FUKIEN CHRISTIAN UNIVERSITY
FOOCHOW, CHINA.
州福國中

OFFICE OF THE PRESIDENT
室公辦長校



Howdy

October 25, 1923.

Board of Trustees, Fukien Christian University,
150 fifth Avenue,
New York City.

Gentlemen:

Now that the University has been in session for a month, I wish to write to you again and give you some idea of how things have been going on. We have been very hard put to it to find room for the students. Last term we had 103, and this term we have 126. We refused to admit any who were not up to University standard. As the new dormitory will not be ready until next summer, we have been puzzling about how to plan accommodations for any possible increase in students for the spring term, and we have decided to build a small Chinese house equal in kind to the present dormitory buildings, but capable of accommodating only twenty-four students. If we should have the increase in numbers that will make this building necessary, it can be paid for out of the extra tuitions. If we do not have the increase, I myself guaranteed the expenses, so that in any case, we shall not call upon the Trustees to meet this obligation. The new dormitory is making splendid progress, and will undoubtedly be under roof before the rainy season begins in February.

Mr. Mills will probably leave here in a week or ten days for America. I understand that he is to sail from Hongkong on the seventeenth of November. The action of the Board of Managers was that he should leave about the first of October, and their recommendation was that his home going be paid and that he be kept on salary until the first of October next year. I should like to ask that before you act upon this recommendation, you give Mr. Mills an opportunity to state his case. I think his own thought is that since he did not get away from here by the first of October, he should be allowed salary for a year from the time he leaves. That, the Board of Managers do not recommend. I told Mr. Mills that while I did not know the custom of other Boards, I felt quite sure that he would not be given a year of furlough for four years of service under the Board of the Methodist Episcopal Church, and I thought the recommendation of the Board of Managers very generous.

In the meanwhile, Mr. Martin will supervise the completion of the dormitory. Specifications for the two houses for the Chinese members of the Faculty are just about ready, and will be handed to the contractors within a day or two. I am sorry that these houses

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will not be ready in time for the opening of the spring term. While they are Chinese in style, they are foreign in finish in every way like the houses of the foreign members of the Faculty, except that they are smaller. And this difference in size is at the request of the Chinese men themselves. We think the plan that has been made is very convenient. These houses will be supervised by the Construction Bureau. We hope very soon to let the Contract for the Science Building, and we are expecting that this, too, will be supervised by the Foochow Construction Bureau. It would not be possible for any member of the teaching staff to undertake this and do his work as a professor.

You have, doubtless, already heard of the arrival of Dr. and Mrs. Metcalf and Miss Asher. Dr. and Mrs. Metcalf are devoting all of their time to language study, but so much work had accumulated here for Miss Asher, that she is practically giving all of her time to office work with just a little while off to give her an opportunity to get enough language study to enable her to get along.

I think I wrote you last spring that we had requested Mr. and Mrs. Beeman to go on their furlough six months earlier than they should go, because so many were due to go about the same time. So they are due to sail from Shanghai about February seventeenth, and Mr. Beeman hopes to get to America in time for the spring term of work in the University of Chicago where he expects to continue his graduate study.

Mr. Kellogg is due to leave at the end of the spring term. So much is being made of the Department of Sericulture, that we are asking him to leave in time to get to France that he may see the end of the silk season there. So it is possible that he may leave here about the middle of April. The American Silk Association has taken a great interest in the excellent work that Mr. Kellogg has done in this part of the Province in raising the standard of silk culture. They are negotiating with us now some plans which we hope will mature very soon when their agent expects to come to Foochow from Shanghai. It is expected that they will provide funds for another sericulture building of a temporary nature that will make it possible to increase the present work in sericulture tenfold. While they have not given their positive promise, they have led us to expect that they will provide the salary of a man to care for this work during Mr. Kellogg's absence on furlough. To this end, Mr. Orrin Main is studying in the Sericulture School at Canton Christian College to fit himself to take up this work here in the spring. Mr. Main is the son of a missionary and was born in Foochow, so he speaks the language. He is a graduate of Yale University. I have known him personally, and intimately, since he was three years of age and I think we are very fortunate to be able to get on our staff this type of man. You will notice that we have put his salary in our Budget for next year, because at the time the Budget was made up, we had no intimation from the American Silk Association that they would provide the salary. Now we are hoping that they will provide it.

Next summer I am planning to send to America, Mr. Dang Sek Ong, commonly known here as Theodore Deng, to specialize in Education and Psychology at Teachers' College, Columbia. Mr. Dang is the brightest student that the University has had in this department since it opened. His father is a teacher of long standing in Foochow College, and his grandfather, I understand, is an American Board preacher. I consider

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the young man himself very exceptional. I shall be responsible for his support while in America, but I should like him to get in touch with some of the Trustees as soon as he arrives, for I am sure you will be very proud of him.

A new teacher, Mr. Yeh, has been added to our Chinese Department. He is a man widely known of, all over China from the books that he has written. It was with great difficulty that we were able to secure him, and I fear he is very lonely here for he understands very little English, and as he comes from Soochow he does not speak the local dialect here. So the only persons with whom he can have any freedom of conversation, are Mr. and Mrs. Kuo of the Chinese Department. We are hoping that in the spring term, Mr. Yeh may bring his family here and that will make him better satisfied.

It seems to me that we have an especially fine body of students this term. This morning I gave a lecture to the Freshman class and I think there were over fifty present. When you consider that these are all graduates of middle schools and that none of them are taking any work lower than college work, this is not a bad showing.

The new residence, No. 764, is just about completed. Mr. and Mrs. Scott moved into one half of it a few days ago, and it is hoped that Mr. and Mrs. Blakney may be able to get into the other side of the house within two or three days. This will relieve the congestion somewhat, a relief greatly needed. During the past few weeks, three families have been living in one house - the Kelloggs, Blakneys, and Dr. and Mrs. Metcalf, and it says a great deal for their forbearance that they have gotten along so amicably, for no ordinary house is big enough for three families.

While this subject is up for discussion, I should like to lay the housing situation a little more plainly before you. Two things that I found calling for immediate attention when I took charge here were, the housing of the students and the housing of the Faculty. I think that the plans now being carried out will house the students for a couple of years at least. In this, some of the Faculty do not agree with me, as they think that just as soon as the new dormitory is completed next summer it will be necessary to begin another. In view of the fact that it takes two years to build such a dormitory, we at least ought to have it under consideration. For the present, at any rate, and for the immediate future, the students are cared for.

In stating the housing situation as regards the Faculty, I wish you to keep in mind that I am not considering Mr. Renskers as a member of the staff, as I have not yet had definite word that he is coming to the University. I am also figuring upon Mr. Farley as being married, as according to your contract with him he expects to go home next summer and return immediately with his wife. Upon this basis, we have eleven foreigners on the Faculty. It seems to me that nine houses are necessary, assuming that on an average of two families would be home. This next spring, Messrs. Beeman, Kellogg and Sites go home, which will leave eight families here for six houses. So during the Academic year of 1924-25, two families will have to board. In the summer of 1925,

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these three families will probably come back, but that same summer two others will go home; Bedients and Blakneys. So during the Academic year of 1925, there will be three families boarding. In the summer of 1926, Messrs. Bedient and Blakney will return, and no one is due to go home, so there would be five families without houses. I think this is an utterly impossible situation, and in view of the fact that it takes about a year to build a house, it seems to me that some very strenuous efforts should be made to find money for this purpose. Of course, this is assuming that we have no addition to our staff.

Now for the Chinese Faculty. We are letting the contract for two Chinese houses. It is expected that these two houses will go to the two Chinese teachers whom we now have; Mr. Kuo and Mr. Yeh. Next summer, Mr. Deng Sek Siong, who will have completed his two years of study in Peking, will return to us. In addition, as you know, we are looking for a man to teach the Social Sciences, another man for Physics Department, and another man to be University pastor and to help in the Department of Religion. If we succeed in getting these men, and as a matter of fact we already have Mr. Deng, we have no houses in which they can live. And I do not think it is any reflection upon our Chinese teachers, that it would be unwise for two Chinese families to live together. Conditions are such as not to permit it. So, to sum up, it seems to me that we should have three more foreign houses at \$4000.00 gold each, and three more Chinese houses at \$2000.00 gold each: a total of \$18000.00. This, it seems to me is a conservative estimate.

Even with that number of foreign houses, it will be necessary frequently to have some families board, and in the case where the families have children, as most of them do, and where each mother has to maintain a school for her children, it is a very difficult situation; So difficult indeed that some of the men say they prefer to live in Foochow and commute, thus wasting three hours per day and making it necessary to rent a house for them, rather than board with any other family. They feel that they simply must have their own home, if they are to bring up their children properly, and personally I feel that their request for their own home is a very reasonable request. I wish you would try to apply the condition which I have described here to your own home life, so that you may more vividly realize the situation. Take into consideration, too, that here a man has nothing outside of his home and his work - none of the thousand and one attractions that men have at home, and no social life except what he makes for himself, and you will understand in some measure the need for these new houses.

As I finish this letter today, it is October twenty-ninth, the day I understand of your Annual Meeting, and we are thinking of you and praying that in all of your deliberations you may be guided.

Yours very sincerely,

John Gowdy

PRESIDENT.

JG:A

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鶴齡英華書院
 Anglo-Chinese College
 Foochow, China.
 福建福州府

FUKIEN
 W. G. HAVICURST, DEAN

November 28, 1923

Mr. L. B. Moss
 150 Fifth Ave.
 New York City

My dear Mr. Moss:

The receipt of your letter giving the account of the Annual Meeting of the Board of Trustees of the University and their decision to stop all building operations at once, has created considerable consternation among us. I called a meeting of the Board of Managers for yesterday afternoon and had prepared beforehand, copies of the financial statement, which you inclosed, for each member of the Board. It is very easy to understand, in view of this statement, why the Trustees find it necessary to stop building. It has seemed to us, however, that you could not literally mean what your letter said.

For instance, the dormitory is approaching the roof and will be under cover inside of six weeks or two months. This is all contracted for and there would be no economy in stopping this. Moreover, the \$4000 gold, which we are using to build two Chinese residences is in hand here, I understand, in the Treasurer's office in Shanghai. In the beginning a mistake was made about this in assigning it to the University, for it was entirely under the control of Bishop Keeney and in the Spring, when the gift was announced, he refused to give it up. Later, when I was elected President of the University, I went to him and showed him the difficulty of our situation, so he gave over the gift to me to put up two Chinese houses.

In the Board of Managers' meeting yesterday, he said that if the money was not used for this purpose, he would take it back. So it seems to me that you cannot mean stopping these two building operations. In any case, we simply cannot get along without the dormitory and without those houses. I take your letter to mean that all further plans for the Science Hall should stop and this we shall do. Personally, however, it seems to me a very serious mistake. Last Spring, when Mr. Gee was down here investigating on behalf of the China Medical Board, he asked why, when the money had been in hand so long, the building had not been erected. This was while Mr. Jones was still here, so my information comes from members of the faculty. I have known Mr. Gee for twenty years and have had very friendly personal relations with him, so without telling him that you have ordered all buildings stopped, I have written a personal letter to ask him what his attitude is toward the construction of the Science Hall. If the China Medical Board knew the situation and knew that we intended to delay construction, I am afraid it might imperil the renewal of our grant.

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Mr. L. B. Moss

11/28/23

Some weeks ago I sent you a letter showing in some detail the need of other residences. At that time, I did not take account of Mr. Sutton's coming as a married man, nor did I take account of the possibility of Mr. Rensker's coming to the University next autumn. I note from your letter that Mr. Rensker's coming is conditioned on his support and the money for a house, but even if the money were forth-coming immediately, the house could not be erected before his arrival next autumn, and with the number of men on the staff and the number of houses we now have, living conditions would be intolerable. Moreover, by next autumn when the new dormitory will be ready, we ought to have at least 150 students. Of these about 100 can be accommodated in the new building. At least 50 must continue in the old temporary building. This should not be allowed to continue very long. We have a large number of the students sick most of the time from malaria. None of the old buildings are screened and while, at present, I have in mind a plan for screening these temporary buildings, it cannot be carried out for some time and perhaps not at all.

This is giving the University a very bad reputation besides the fact that every autumn, after a few weeks of study, a good number of the students are compelled to drop out ^{because of sickness}. Only yesterday one was in to see me, who has been out for seven weeks and now is so far behind and is so weak that he does not intend to take up his study again till next autumn. Several of his classmates are in a similar situation.

Yesterday, when the Board of Managers met, it seemed to them that something should be done immediately to meet this situation. The talk was all toward my going home at the end of this term to try to find some money to tide over this emergency. They have all known that I was opposed to going home and I told them frankly what I had written the Trustees when I accepted the Presidency, that I hoped it would not be necessary to call me back to America as I felt that I was needed here. Yesterday, however, they voted to ask the Trustees to call me back at the close of the term so that I might get to America, perhaps about the 1st of April. I feel quite upset about the whole thing.

It seems to me, that quite apart from any desire of the China Medical Board and considering only the needs of the University, the Science building ought to be started without delay. The laboratories which we have, are wholly inadequate for the growing student body. This term, you may have noticed that the enrollment jumped from 103 to 127, which is a large increase in one term for such high grade work, under the conditions which exist here.

In January a new feeding school will be added to our list, as the Yenping Middle School will graduate its first class and three or four of the boys are planning to come to the University. I am hoping, before the end of this term, to make a visit to our principal contributing schools so as to direct the students, who may graduate in January toward the University.

I should like to say that even considering my own reluctance to return to America at present, I see no other way out of the difficulty unless some member of the Board of Trustees can undertake to get some money.

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Mr. L. B. Moss

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11/28/23

Of course, I know that they are all very busy men, each with his own business. However, I do not wish to be home at present for any extended campaign, so should feel that I ought to return to Foochow next summer. That the Trustees may not act in the dark and may know just what they are undertaking, I want them to know that, if I go home, Mrs. Gowdy will accompany me. We have no children so it is easier for us to travel than for a large family and it is certainly not within my plans to have the Pacific Ocean separate us at any time.

Bishop Keeney feels that I might be able to do some effective work at our General Conference during May, in meeting men who have money. If you should decide to have us come and we should reach America about the 1st of April, we should go at once to Boise, Idaho, where is located the church which for the past fifteen years, has been supporting Mrs. Gowdy and me and where, up to this time, I have obtained most of my money. Unfortunately, when I was home last year, I cleaned up everything in sight, so I shall not go to them with any glowing prospects, yet it is, of course, my duty to go in either case.

The Board of Managers request, as the Secretary will inform you, that as soon as you can get the committee together to take action on this, you will cable me. You will see that there is not much time left for us to get ready if we should sail about the 1st of February. This term at the University will close on January 21 and going from here to catch a steamer in Shanghai, one must have a margin of ten days.

Today Mrs. Gowdy and I are packing up and expect to move to the University day after tomorrow. Within a day or two I shall write you again giving you an account of the laying of the corner stone exercises, which took place last week.

With cordial good wishes,

Yours sincerely,

John Gowdy.

JG:RJ

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FUKIEN
[Handwritten mark]

December 21, 1923.

Dr. John Gowdy,
Fukien Christian University,
Foochow, China.

My dear Dr. Gowdy:

I sent you yesterday the following cablegram:

"C. M. B. building grants Gold \$50,000 Missions Gold \$45,000 to be distributed among residences; gold \$30,000 Science Building; Gold \$40,000 Scientific apparatus; Gold \$28,000 advise you to refer to field treasurer for expenditures E. C. Jones estimates Gold \$13,000 Science Building materials on-hand. If you think it necessary can supply you with Gold \$27,000 in order to complete building. Beside this funds are exhausted practically. C. M. B. appropriations for this year not yet received. We await your report before doing anything further."

I hope that this will give you such information as you need in order to talk to the C. M. B. people. I think it would have been better perhaps, although I am not at all sure of this, if the representations had simply been made from this end. I am sure, however, we can trust your judgment in having done the wisest thing. I hope that you will be sure to let us know exactly what requests you make of the C. M. B. and what reports you make to them, so that we can effectually back up your requests in this country. We have been handicapped in the past because the system of bookkeeping between the field and this office has not been sufficiently clear to provide us with many of the details that are needed in compiling a report of the sort that is necessary at the end of this five-year period. I believe that we can show that we have used the major portion of the funds of the China Medical Board, although there may be some of them that should be still on hand beside the Gold \$27,000 referred to in the cablegram, which if necessary can be used to complete the Science Building. Of course the question that arises in our minds is whether you have as much as Gold \$13,000 in Science Building materials on hand. If there is not so much there then it would be difficult for us to supply the extra needed from this country. The other question is as to whether with the increased cost of building, the Science Building could be completely finished for the Gold \$40,000 which was allowed in the original estimates. In figuring the salaries of the men on the staff we believe that it is legitimate

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Dr. John Gowdy

December 21, 1923.

to take an average figure such as has been worked out for the cost of missionaries on the field. When the agreement was made five years ago the figure was placed at \$2500 per man. Mr. Jones' figures indicate that it should be Gold \$2,857.50. If this figure is used and allowance is made for loss in exchange you will find that we have very nearly used up the whole of the grant for foreign salaries. So far as I can judge from the incomplete reports in our hands here the university has used:

- for Chemistry . . . Gold \$21,000
- for Biology . . . Gold \$ 7,000
- for Physics . . . Gold \$ 6,000

making a total of Gold \$34,000 out of the total of \$50,000 which has been given by the C. M. B. (\$10,000 a year for five years) for the expenses and maintenance of the Science Departments. We have undoubtedly used more than \$30,000 Gold for residences, and since this was the part of the original agreement to be provided by the mission boards, we can show that more money has gone into the residences than the agreement called for. Of the \$28,000 for the Science apparatus, \$25,000 was to be supplied from the China Medical Board grant and \$3,000 by the mission board grant. So far as we can tell from our reports this amount has been entirely spent. The \$40,000 for the Science Building was divided, \$25,000 from the China Medical Board and \$15,000 from the mission boards.

I hope that you will be able to make a very strong case with the C. M. B. representatives, and that you will give us the benefit of all the information that you have, so that we can adequately back it up over here. with kindest regards, I am,

Cordially yours,

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學 大 和 協 建 福
 FUKIEN CHRISTIAN UNIVERSITY
 FOOCHOW, CHINA.
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OFFICE OF THE PRESIDENT
 室 公 辦 長 校

January 9, 1924.

Mr. L. B. Moss,
 150 Fifth Avenue,
 New York, N. Y.

My dear Mr. Moss:

I am now in Shanghai on my way from Peking where I have seen the China Medical Board about the grant for the next five years. The situation as it appears to me now is nothing short of appalling. I found it totally impossible to avoid the show-down which you feared, because Mr. Gee, the Adviser of the China Medical Board, wrote and asked me for a statement of all moneys expended. He also asked, as I cabled to you, whether the grant for the science building had already been spent. As I have known Mr. Gee well for twenty years and have also known Dr. Houghton for some years, I felt that I could do much more in person than by correspondence, and I am quite sure this has been the case, although when I make the statement of conditions to you you may not think so. The situation as I see it is about as follows:

C.M.B. grant for foreign salaries	\$50,000.00	
Spent for foreign salaries	<u>46,000.00</u>	
Since they were to furnish two-thirds of these salaries, their share would be	<u>31,258.60</u>	
Leaving a balance from their grant of		\$18,741.40
C.M.B. grant for Chinese salaries	\$13,500.00	
Spent for Chinese salaries	<u>1,514.05</u>	
Leaving a balance of		<u>\$11,985.95</u>
Total unused balance on salaries.....		\$30,727.35
C.M.B. grant for maintenance	\$50,000.00	
C.M.B. " " equipment	<u>25,000.00</u>	
Total.....	\$75,000.00	
Spent for Maintenance and equipment.....	<u>31,708.41</u>	
Leaving an unused balance of		<u>\$43,291.59</u>

So there is a total unused balance of C.M.B. money from salaries and maintenance of.....\$74,018.94.

This does not take into account the \$3,000 which F.C.U. was supposed to furnish to equipment and which they agreed to waive in their recommendations. Moreover, the above sum of \$31,708.41 includes \$4,500 for equipment for the Physics Department which has not yet been spent. The order was ready to send when your letter came telling me the state of the finances in New York, and I held it up. I asked the Committee in Peking to allow this to come out of the old grant, which they agreed to.

You are doubtless aware that all of this unused balance

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Mr. L. B. Moss.

January 9, 1923.

lapses, except the part remaining from the initial equipment, which is not very much. In the above figures this has not been separated from maintenance. That being so, we owe at once to the China Medical Board, over \$74,000 gold. The Committee in Peking thought it would be better for the trustees to pay this at once and start fresh with a new grant. I told them that I thought this would be impossible because we had had to spend so much more for our buildings than had been anticipated, and I made a plea for extra funds because of the large amount we had spent on residences, but this was not granted.

Again, in all plans for the science building I was told that the total amount was \$50,000 gold. According to your figures and the figures of the China Medical Board, it is only \$40,000 gold. The building cannot be put up for this money. The first estimate of the Construction Bureau was \$116,000 Mex. By cutting out a lot of the concrete work this was reduced to about \$100,000. Since this estimate was made, because of the Japanese disaster, this autumn the price of lumber in Foochow has risen 30%. The Peking Committee was quite urgent that the science hall be put up as originally planned. I told them that this would cost at least \$60,000 gold, \$20,000 more than had been previously estimated, and asked them for help on this, and they agreed to recommend \$10,000 more, we to find the other \$10,000. Their grant for Fukien University has been far beyond that for any other institution and it has been in their plan to reduce this, partly because it is greater than was given to any other institution and partly because it is their policy gradually to reduce their grant, making institutions dependent upon themselves. So their recommendations are as follows:

	<u>C.M.B.</u>	<u>F.C.U.</u>
Science Hall	\$10,000	\$10,000

For erection of science hall on the condition that Fukien Christian University provide a similar additional sum for the same purpose and that the building be begun at once.

Staff, \$10,000 a year for 5 years as from January 1, 1924	\$50,000	\$25,000
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That this sum be granted on the same basis as the previous grants for this purpose in consideration of the fact that the program did not begin at the time indicated in the grant and that there are still available unused funds from the original grant to the F.C.U.

Equipment	\$10,000	\$ 5,000
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That this sum be given toward a total of \$15,000 to be expended for the equipment.

Maintenance - to be used for supplies, repairs, renewals and wages, that up to the following grants be made toward the maintenance of the laboratories provided the F.C.U. provide an annual sum

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Mr. L. B. Moss.

January 9, 1924.

equal to the utilized:

	<u>C.M.B.</u>	<u>F.C.U.</u>
1924	\$2,160	\$2,160
1925	1,900	1,900
1926	1,650	1,650
1927	1,400	1,400
1928	1,150	1,150
	<hr/>	<hr/>
Total	\$8,260	\$8,260

You will see this makes a total grant from C.M.B. for the five years, of \$78,260. Since we owe them \$74,018.94, all we may hope to receive is \$4,241.06. This is conditioned on our own expenditure of \$48,260, making a total of \$126,520. This has not anywhere taken into account the grant for the science building. Moreover, as you know, I have already written about the immediate necessity of more residences and I think another dormitory is almost equally immediate, so as I see the situation we should have at once about \$175,000. This makes no allowance whatever for growth in running expenses in the next five years. It meets only the present needs in building accommodation. If your treasury in New York is empty, failing payments from the China Medical Board, I take it there is nothing to pay salaries or any running expenses. You will notice that their committee makes the new recommendation on condition that the science hall be begun at once. In order to save the treasury as much as possible, I think we shall let the contract for the foundation only and this will give us a little time to find the money for the superstructure. I had hopes to have your cable before this and perhaps it is now in Foochow. I do not see how it is possible to avoid going home so I have secured a sailing for February 4th on the "President Lincoln" to San Francisco. I have tried here merely to state the case with no comments of my own. I shall reserve these until I see you. I am afraid you will think I have spilled the beans by having it out with the China Medical Board in Peking. This could not be avoided as they insisted upon a full statement of the case. I should say that some of the above figures are not accurate as they are only estimates, but they were as near as we could come to it. Whether it will be possible for me to put this financial situation into a cable to you, I do not know, but I shall try to do so today. I write this letter now because a mail is closing today.

With cordial good wishes,

Yours sincerely,

John Gowdy

President.

JG-HM

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January 14, 1924.

Dr. John W. Gowdy,
Fukien Christian University,
Foochow, China.

My dear Dr. Gowdy:

I sent you a cable on January 5th as follows:-

"You are authorized to proceed in the matter of Science building construction. You may draw at five days sight but not to exceed gold \$27,000. Board advises you to delay leaving the field until summer. Letter with full information follows. We send greetings for the New Year"

This letter has been delayed in the writing in the meantime because of my attendance at the Foreign Missions Conference in Atlantic City during the past week. However, there has not been any mail out to China, so that this letter will go by the first boat since the cable was sent.

The minutes which are enclosed will give you a rather full account of the meeting that was held on January 4th, in response to the action of the Board of Managers conveyed to us in your letter of November 28. The trustees were very reluctant to consider your return at all, and they felt in any case that it would be wisest to have you remain at the university for a full academic year before coming to this country to try to represent the university. They recognize the fact that your problems are not entirely those of additional buildings, but that there is the necessity for you to become fully acquainted with and identified with the life of the university before coming to this country. They felt also that such time as you might have between the first of April and the summer would be entirely inadequate to enable you to make provision for the progress and development of the university in the immediate future. One of the things that has been demonstrated most effectively in the last two or three years by the campaigns of the other China institutions in this country has been that it takes a considerable period of time to arouse an interest in the university among a new group of people. They feel therefore that such efforts as you might make in a brief visit this spring would only tend to make inroads on sources of income which are already directed toward other objects. As one member of the Board of Trustees put it, you would be securing gifts that were substitutional rather than supplementary, thereby depriving some other work of the money that would go to it. They felt therefore that the wisest plan would be for you to make arrangements to come home during

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January 14, 1924.

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this next summer prepared to stay at least a year and lead in the development of a campaign for funds to provide for the immediate future of the university. I am sure that this will come more nearly to meeting your own thinking on the subject, if I judge accurately from the letters which you have written home.

I want to say that the most earnest and sympathetic consideration was given to the whole problem of financing the university. We find ourselves in very real perplexity regarding the actual financial situation, because in the past apparently there has been no adequate means of checking back and forth between the treasurer's office in this country and that at the university, with regard to the funds drawn and the funds expended. We do not know at the present time what funds have been drawn for any of the buildings now on the field, and whether you are intending or expecting to draw from us additional funds for the dormitory or any of the houses. Because of this fact we have no basis for judgment as to how much of the money we have on hand should be applied to the Science Building. We have authorized you to draw \$27,000 for that purpose, on the assumption that Mr. Jones' estimate of approximately \$13,000 in materials on the field is correct, and on the assumption that you have drawn from us all of the money you expect to draw for construction now under way. There is the \$5,000 which was secured by Mr. Jones to finish the dormitory which has not yet been drawn. If our estimate of the situation is at fault then we are in danger of being in financial difficulties of a very serious sort. The trustees therefore ask, as you will see in the action regarding your return, that when you come you bring with you a full statement of all funds received in Foochow to date, which will of course cover the purpose for which they were drawn; and a statement also of the expenditures against these receipts, indicating the uses to which all of these funds have been put. Mr. Black and Mr. Torrey are now working very assiduously on the trustees' books, trying to bring them up to date, so that this office can take them over. They are very greatly embarrassed because of the lack of sufficient data to enable them to put the books in complete shape. They will, however, be sending you as complete a statement as they are able to make up from the information we have at this end; and using this, it should be possible for Mr. Bedient to supply you with the complete statement which you will want to bring home with you. I cannot urge this phase of the situation too strongly upon your attention; I am sure you will appreciate the very essential bearing which it has on an understanding of the university's needs, both present and future.

I trust that this letter will find you in good health, and not too greatly disappointed over the trustees' decision to request you to come home in the summer instead of at the present time. With very kindest greetings and best wishes, I am,

Most cordially yours,

Enclosure

Asst. Secretary,
Fukien Christian University.

0745

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January 15, 1924.

Dr. John Gowdy,
Fukien Christian University,
Foochow, China.

My dear Dr. Gowdy:

If possible we will hold this till I hear from you. If not, we will use it with the China Medical Board. Even if your figures are not exactly the same, - if essentially so, we can call it correct.

We send you two copies, so you can note any changes on one and return to me.

By this showing, we have yet to expend Gold \$2,820.04 of the money they have paid us.

They have paid us nothing on the fifth year at all, - so that they have saved Gold \$22,700. I think we should tell them we will call it square without this payment if they will give us the new appropriation asked for.

Very sincerely yours,

Enclosure
(statement -CMB)

Assistant Secretary,
Fukien Christian University.

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REPORT for CHINA MEDICAL BOARD
 covering CURRENT APPROPRIATIONS
 Nos. 2274, 2275 and 2276, to
 FUKIEN CHRISTIAN UNIVERSITY
 Jan. 1, 1919/Dec. 31, 1923
 (all figures are in Gold)

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Appropriation C. M. 2274 - Gold \$10,000 per year matched by Gold \$5,000 per year from the Mission Boards, to support six foreign teachers for Science:

Received from C.M.B. 4. to date (four years)	G\$40,000
Received from Mission Boards (five years)	<u>25,000</u>
Total	\$65,000

Expenses against these receipts:-

(The original estimate for cost of family was G\$2500 per year. The University has found that the actual cost for the first six year period averages G\$2,857.50)

Salaries of three men for 1919 @ 2857.50 . . 8,572.50
 Average rate of exchange 1.08. Loss on above 7,302.48

Salaries of four men for 1920 @ 2857.50 . .11,430.00
 Average rate of exchange 1.25. Loss on above 6,858.00

Salaries of four men for 1921 @ 2857.50 . .11,430.00
 Average rate of exchange 1.96. Loss on above 233.26

Salaries of four men for 1922 @ 2857.50 . .11,430.00
 Average rate of exchange 1.84. Loss on above 994.00

Salaries of six men for 1923 @ 2857.50 . .17,145.00
 Average rate of exchange 1.91. Loss on above 808.00

76,203.24

Balance needed to meet expense	11,203.24
	<u>76,203.24</u>
	<u>76,203.24</u>

Appropriation C.M. 2275 - Gold \$2,700 per year for five years to support Chinese Science teachers:

Received four years of the appropriation	G\$10,800.
Spent by the University (approximately)	<u>2,500.</u>
Balance of account for use	<u>G\$ 8,300.</u>

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Appropriation C. M. 2276 - Gold \$10,000 per year for five years
for Scientific maintenance:

Received from C. M. B. (four years of the appro) G\$40,000.

Expenses:

Chemistry (approx)	21,276.72
Physics	6,000.00
Biology	7,000.00
Total	<u>34,276.72</u>

Balance of account for use	5,723.28	
	<u>34,276.72</u>	<u>40,000.</u>

S-U-M-M-A-R-Y

Amount received from China Medical Board	Gold \$90,800.00
Amount received from Mission Board	<u>25,000.00</u>
	115,800.00
Amount expended	<u>112,979.42</u>
Balance on hand for use	Gold \$ <u>2,820.58</u>

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Handwritten signature

學 大 和 協 建 福
FUKIEN CHRISTIAN UNIVERSITY
FOOCHOW, CHINA.
州 福 國 中

OFFICE OF THE PRESIDENT
室 公 辦 長 校

January 25, 1924.

Mr. Leslie B. Moss,
150 Fifth Avenue,
New York City.

My dear Mr. Moss:

As soon as possible after my return to Foochow, I called the Board of Managers together and laid before them the financial situation as I saw it with reference to the proposed grant from the China Medical Board for the next five years. They were somewhat appalled and felt that something should be done immediately. In view of the cable I received from you asking me to delay until summer and stating that a letter would immediately follow the cable, I recommended that my sailing for February be cancelled and that we await the arrival of that letter, when we might meet again and do what seemed best. This, it seemed to me, was due the Trustees. It will probably be two weeks more before that letter can reach here. I am still hoping that the reason for your suggesting the delay is that you have been able to find someone else to secure funds.

I enclose a copy of our distribution of the Budget which you sent us; also, a copy of the recommendation which the China Medical Board Committee in Peking have sent to New York. These latest figures do not quite agree with what I sent you. They make the situation a little worse, as they leave only about \$1500 for us to receive during the next five years. You will notice in this statement that I quoted to them that the value of the material on hand for the Science Building is about \$45,000 Mex. There is considerable difference between this and the figure which you received from Mr. Jones of \$13000 Gold. In quoting the above figure to Mr. Gee, I told him that I thought it was an extravagant figure.

We shall let the contract for the foundation of the Science Building very soon, though I question whether that can be before the China New Year which comes February fifth.

I scarcely know what to say to you about the Budget for the current year. I realize that the Trustees cannot give us what they have not got. You will see that a large part of it has been taken by the expenses for running the launch. As you are aware, Dr. Sites will go home on furlough this spring; also, Mr. Kellogg, and I myself may be called away, as you know. You suggested what we were compelled to do, that is, cut out

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JAN 25
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the salary of the man for the Social Sciences. I have been taking some History, which I fear will have to be dropped if I leave. Since every man on the Faculty is already loaded with work of his own department, or of other departments for which no provision has been made, I do not see how the work of Dr. Sites is to be provided for during his furlough. The dropping of this work, that is, the teaching of Bible, would subject us to the most severe criticism and it ought to do so. While in Shanghai, I had made tentative arrangements with a Chinese returned student to come and take enough of the work of Mr. Kellogg to carry on his department during his absence. For lack of funds, I have been compelled to write this gentlemen and tell him that it is impossible for us to invite him to come. One thing I am determined we shall do, which Mr. Bedient says we have done during the past year, and that is live within our Budget. One thing that makes this particularly difficult is that Mr. Jones had received \$1000 G. a year from his brother which he used for extra budget expenses. In a new institution something is constantly arising that has not been provided for, because in our Budget, we are able to lay aside nothing for sundries and emergencies. For example, ~~with~~ that I may have possibly mentioned to you before, during the past term I have had to obligate myself for \$30 for a volley ball court, about \$750 for a Chinese house to accommodate the possible new students of next term, and several hundred more to screen the buildings against mosquitos. The only way in which, so far, I have been able to provide for these items is by getting permission at the bank to overdraw my account. The Board of Managers is not composed of men who can contribute anything financially to the institution, so there was no use of making an appeal to them. These things were not in the Budget as provided for last year, and there was no possible way of making any of them fit into this year, yet they absolutely had to be done so there was no other way to provide for them.

Last year, the Budget was increased to provide for Mr. Farley, but it should be borne in mind that every man added to the Faculty adds to the overhead expenses, for which no increase was provided. Moreover, the upkeep of the institution on such large grounds is a great deal more than it was when we were in a rented building in Foochow without any grounds. Besides, in both Faculty and students, the institution is considerably larger than it has ever been before.

I am not quite sure that I understand a reference in a recent letter of yours to the Trustees appointing a Treasurer. Do you mean that they wish to send from home a man to be Business Agent and Treasurer? If you are contemplating sending a man from home, I hope you will wait until I can talk the situation over with the Trustees. Mr. Bedient is doing this work just now and personally I think he is doing too much. I do not think he can continue working at the rate he has been doing. This is a very difficult question and involves many things which I have not time to go into now.

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JAN 25
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In this matter of my home going, I am assuming the attitude that the responsibility for the financial support of the University lies with the Trustees. That is why I recommended to the Board of Managers that we should await your letter. It seemed to me a serious mistake for me not to go home immediately. I think I told you in a previous letter that there might be just a bare possibility of my going anyhow. The Chinese preacher who was elected to attend the General Conference does not seem to be very eager to go. I think, however, he will go, but if he does not, as first reserve delegate, I shall take his place. I think there is scarcely one chance in a hundred that this will happen. If I am to go home anyhow, for the sake of the University, I wish it might happen because it would save my travel expenses.

I do hope I am mistaken in my summing up of the situation and that matters are not so bad as they have appeared to me to be. With all good wishes, I am,

Yours sincerely,

John Gowdy,

PRESIDENT.

JG:A

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February 5, 1924.

Dr. John Cowdy,
Fukien Christian University,
Foochow, CHINA.

My dear Dr. Cowdy:

I received your letter of January 9th on January 30th so that it made very good time coming from Shanghai. In the same mail I received your note of January 10th telling of the receipt of my cable and enclosing a copy of a cable which you said you sent from Shanghai. This cable was never received and if you actually sent it, I would suggest that you take the matter up with the person to whom you gave it for transmission. It was never delivered in this country.

As soon as possible after receiving your letter I had Dr. Chamberlain and Dr. Ward meet with me and talk over the situation. We went down to the China Medical Board and laid such facts as we had before Mr. Greene. The figures which we gave him were substantially those which I sent to you two or three weeks ago asking you to check them up and cable me if sufficiently correct.

We observe in your letter of January 9th that in your conversations with Mr. Gee and Dr. Houghton, you indicate that the University had spent \$46,000 for various salaries. In using this figure we assume that you have made your calculations on the basis of a flat figure of \$2500 Gold per year for each teacher. It would not appear that you have made any allowance for loss and exchange. We understand that while the China Medical Board did not agree to make any adjustment for this item, nevertheless, we seemed to think that it is perfectly proper for us to report it to them in any conference that we may have with them for the renewal of their grants.

Your figures also indicate the assumption that the China Medical Board has made payment for the fifth year of their grants, a total of \$22,700. As a matter of fact, they have held up their payments of this account

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because they were not satisfied that our expenditures were reaching the total they were supposed to under the terms of the grant.

After a consultation with the China Medical Board, it seemed the best thing to give to them all of the facts which we had at our disposal showing the current expenditures for the whole budget of the University and not simply for the Science Department. I am, therefore, going to undertake to prepare a statement for Mr. Greene setting forth the situation and he will very likely send a copy of that statement to Mr. Gee in Peking to take up with you directly. I shall, of course, send you a copy of the statement I prepare for Mr. Greene to enable you to harmonize it so far as possible with the information which is contained in your books in Foochow.

I am sorry that you found it necessary to go to Peking before having had full advice back and forth with this country so that our statements to the China Medical Board might have been closer together. Mr. Greene suggests that they will wait before making any final decision on the question of renewing the grant until you return in the summer and bring with you all of the facts which are at your disposal out there and we are able to correlate this with such information as we have in this country.

Following this conference with Mr. Greene, I sent you the following cablegram on last Saturday:

"WE HAVE HAD CONFERENCE WITH
CHINA MEDICAL BOARD. DO NOT
COME UNTIL SUMMER."

It seemed to us that the situation was not radically changed since our former decision to ask you to wait until summer. The Board of Trustees have had a feeling that it would not be at all satisfactory for you to come home for a period of three or four months with the expectation of securing anything like the amount of money which is needed for the University. Perhaps you will be able to realize the situation more clearly after you have arrived here but I think that the spring would be a very inopportune time to try to present your cause to the constituency of this country. We have every hope, however, that next year will be more favorable and we are quite confident that if you are to secure anything like the sum of money which you mentioned, it will take longer than three months unless you have some most extraordinary good luck.

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I shall hope to be sending you in a few days a
copy of my statement to Mr. Greene.

With most cordial best wishes, as always, I am

Faithfully yours,

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March 3, 1924.

Doctor John Gowdy,
Fukien Christian University,
Foochow, China.

My dear Doctor Gowdy:

I wish to acknowledge the receipt of your letter of January 25th, which came to hand several days ago. I am not surprised at your disturbance over the financial situation. It seems too bad that you have had this sort of difficulty to deal with immediately upon taking office at the University. You have, however, been a missionary long enough to recognise that this is a more or less common complaint with missionary institutions. I realise also the feeling you have that it is quite essential that you come home as quickly as possible in order to see what can be done to secure further funds.

The Trustees, as I wrote you, were intensely sympathetic with your position, and yet, from their knowledge of the situation here in America with the Mission Boards, they felt that you would stand a much better show of getting what you wanted after this spring, than if you came home at the present time.

We have been trying to secure some money for a residence or two, but as yet, have nothing to report. If we secure the money, we will cable to you about it, and it may be that the cable will arrive before this letter does. At any rate, I will do my best to make it so.

You will see by the action contained in the minutes of the meeting held on January 4th, when they come into your hands, that the Trustees did not take any action in regard to providing a Treasurer on the field, because of the lack of funds. The proposal was made because of the unwillingness of the China Medical Board to pay anything at all toward administration expenses and their objection to the use of Mr. Bedient's time in this way. They have not presented any formal protest, but Mr. Jones has indicated two or three times that they have been unwilling to consider any such arrangement.

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March 3, 1924.

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There enters also the problem of the frequent changes in the position of Treasurer and the value of an incumbent who could carry on the work more continuously, if possible. We will do nothing in the matter until you arrive in this country.

With regard to your summing up of the situation in the statement which you have prepared for the China Medical Board, it appears to me that the matter is not, perhaps, as serious as you indicate. Supposing that you have Mexican \$45,000 in hand in the way of materials for the Science Building, you are much better off in this item than we expected you would be. There is no question but that more than the original \$30,000 has been used in residences; just how much, it will be easier for you to discover in Foochow than for us here. If the figures that you have on hand are approximately correct, the University has also spent more money for land than has been specially designated for the purpose.

We have also to take into consideration the fact that some \$15,000 was spent on temporary buildings which are now being used, without any income having been received for the purpose at all.

Moreover, the China Medical Board has made no payment for the year 1923. This reduces your figures of receipts, and the consequent deficit or balance unused, by \$22,700 Gold. While we may not have the cash in hand to make good payment for the various purposes, we nevertheless have some very satisfactory assets in the way of property that very nearly make up the difference involved. Of course, our big problem is to provide money for current expenses of the future and to provide the additional residences and buildings, as needed.

I have every hope and confidence that you will be able to make great headway with the problem when you come home in June or July. We have funds enough in hand to continue for the present and if your campaign is at all successful, there is no reason for our fearing the necessity of immediate retrenchment. Our chief point of difficulty is apt to be the negotiations with the China Medical Board for a renewal of their grant on such terms as those outlined in your recent letter. I believe we shall find them very fair-minded in their dealings, but perhaps not very lenient. In their treatment of the future, they may be more rigorous in their accounting than they have been in the past. If so, it may not be altogether an unmixed hardship.

I wish that I had access to some large store of funds that it would be possible for me to release for use at Foochow and other places, as needed. Since I have not these funds, the best I can do is to accomplish such small services as fall in my way, and help the needy cause in every way I can.

If it should happen that you are to come for the Conference in May, we would be very glad to see you. It would relieve

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the University of some expense for your coming, but it would also take you away from the field when, I am sure, your courage and strength are needed to carry on in the situation there.

I shall be personally very happy to do whatever I can to cooperate with you when you can come back.

With the very kindest regards, I am

Cordially yours,

Assistant Secretary,
Fukien Christian University.

LBM/KJL

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學 大 和 協 建 福
FUKIEN CHRISTIAN UNIVERSITY
FOOCHOW, CHINA.
州 福 國 中

Handwritten signature

OFFICE OF THE PRESIDENT
室 公 辦 長 校

March 14, 1924.

Mr. Leslie B. Moss,
150 Fifth Avenue,
New York City.

My dear Mr. Moss:

It should not be necessary to make any comment on the figures of the China Medical Board, since you have received before this the figures which I have sent you from this end. You will have seen that I did not reckon on the basis of \$2500.00 Gold per year for each man, but on the actual amount of money expended. Mr. Kellogg's case was an exception to this as I did not have the figures, since he was paid by the Methodist Treasurer. So in that one case, I did reckon \$2500.00 per year. The amounts furnished by your office for travel and outfit, we had no record of here, but of course, we practically knew what they were and put them in accordingly.

I have noted in the minutes of the Trustees' meeting, the two conditions attached to my returning to America: First, that we plan to stay for at least a year, and second, that I bring with me a very complete financial statement of all the money received from all sources and how it has been spent. I have asked Mr. Bedient to prepare such a statement, and he says that he has already sent you very complete figures, so I have asked him to write you directly on this matter.

I have noted your quotation from President Butler of Columbia on the question of living on a budget and I agree with him absolutely, but I would defy President Butler himself to live on the budget that we have. You have received it by this time and will have seen how we have cut everything to the last penny. Since that budget was adopted, I have received a medical bill dating back to 1921 and a bill from the Methodist Press dating back to last year, aggregating something over \$300.00. In the budget, we had put aside for repairs to property \$150.00. The porch roofs of two of the residences are leaking very badly, so that the timbers are being rotted every time we have a rain, and that during the spring, is almost constantly, to say nothing of the inconvenience to the families, for these porches are enclosed and are a part of the living quarters. To repair these roofs will cost about \$250.00

In addition, this autumn four of the faculty will be in America. Dr. Metcalf and Dr. Sutton have come out to help in this emergency, but they cannot help outside of their department. In Dr. Sites' absence, there is no one to take the Bible,

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and his schedule is the heaviest of that of any man in the University. I am myself taking two courses in History and Mrs. Gowdy is taking a course in English. At the present writing, I have not the slightest idea how these can be planned for. One way to help is to get a Chinese returned student, and there is such a man in Foochow at present. We shall probably end by taking him, though we have not done so yet. But even he could help only a little. We should have at least two men, for which, of course, there is no provision in the budget. The point of all this is that a budget is not a budget that does not make provision for emergencies and incidentals. I am not offering this as any excuse for myself in anticipation of going beyond, for my hope is that we may in some way plan for any money that may be used beyond the budget.

There is one thing I think the Trustees do not realize, and that is, that the upkeep of our present plant, and by that I mean property and grounds, has probably increased twenty fold over what it was in Foochow. We have a large number of buildings, and we have a very large campus which is perhaps flooded twice a year and the floods destroy our walks which have to be built up several feet above the level of the campus just because of these floods. Constantly repairs are necessary, and there is absolutely no provision for such repairs. Never in my life have I been at my wits end as I am now. We are certainly required to make bricks without straw. Mr. Bedient and I are one in being watch dogs over the treasury. However, I do not think it is economy to let a first class property go unrepaired for the lack of \$100.00.

We have opened the spring term with 137 students. I do not know where Dean Scott has stored away the last two or three, because every bed was taken sometime ago. This coming June, most of our contributing schools will have graduating classes and there should be a large influx in the autumn. The new dormitory will be finished so that we shall have room enough, but we shall be greatly hampered because of the lack of teaching staff. This goes very deep with me, for it is the first time in my experience in China when I have been absolutely baffled.

about the financial campaign,
If any plans have been made, I would appreciate it very much knowing them. Just what time in the summer or autumn can we get together? I realize that by the time I get to America the Trustees will be scattered. As for myself, I usually have hay fever rather badly for about a month, beginning August 15th, and it has been necessary for me to get away. If any plans at all have been formulated, will you kindly let me have them so that I may adjust myself accordingly. If you yourself should be in New York toward the end of July when I get home, I shall, of course, see you and shall be very glad to get in touch with you.

With cordial good wishes, I am,

Yours very sincerely,

John Gowdy

PRESIDENT

JG:A

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學大和協建福
FUKIEN CHRISTIAN UNIVERSITY
FOOCHOW, CHINA.
州 福 國 中

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FUKIEN
[Signature]

OFFICE OF THE PRESIDENT
室 公 辦 長 校

April 9, 1924.

Mr. Leslie B. Moss,
150 Fifth Avenue,
New York City.

Dear Mr. Moss:

Your letter of March third was waiting for me when I returned from Shanghai where I had attended a meeting of the Executive Committee of the Association on Higher Education. I appreciate very greatly your kind and sympathetic letter. I hear very discouraging reports of the efforts that are being made in America just now to obtain funds for our China Universities. Leighton Stuart, of course, has done very well in the matter of securing money for buildings, and I am very glad for his sake. However, we can but do our best, and to this end, I am sure all ~~would~~ ^{will} be glad to cooperate.

There is one item in this letter of March third which I do not quite understand. Let me quote: "We have also taken into consideration the fact that some \$15,000 was spent on temporary buildings which are now being used, without any income having been received for the purpose at all." I am sure there is some mistake here, because I know that the Methodist Mission paid its share of the two large temporary buildings which were put up for students and classrooms, and it was understood at the time that the American Board was making a similar grant. I have just stopped to consult with Mr. Bedient, and he says that the Methodist Board did pay its share, but that as far as he knows nothing has been paid at this end by the American Board for this purpose. You will find the statement of the Methodists' share in Mr. Bedient's report of a year ago.

Your cable announcing \$2,000 Gold for another Chinese house came at a most opportune time. I am trying to get as many of the difficult things settled as possible before I leave in June, and one of those difficult things is how to house people. It looked as if three families would have to live in one house, which, to all of us, seemed impossible. The two Chinese houses are to be occupied by our two Chinese teachers. The \$2,000 which you cabled is being put into another Chinese house which we hope will be

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 ready for the opening of the University in September. It will be occupied by Dr. and Mrs. Metcalf, which leaves only two families to go into the house which the Kelloggs will vacate when they go on furlough. So I think that for next year while I am away, the housing situation is fairly well fixed, and I believe there will be no difficulties. I am most anxious, however, that some houses for the foreign Faculty be started very soon, but particularly a house for the President. This is not because I am especially keen to have a house, but because it is necessary for me to be on the ground and it will mean that I will have to put someone out of a house in order to get in, which I do not wish to do. In addition, a year from this summer, even with no addition to our staff, there would be two more foreign families on the ground than there are now. I am hoping that very early in the campaign something may be done to meet this need.

Our total enrolment for this term is 138. Everything is going very well with us at the University just now. We have just had a most interesting week called "Health Week", to which the students responded quite remarkably, and I think it ought to do much toward keeping the student body in good condition. I am anxious to write an account of this and shall do so if it is at all possible, but during the next two weeks I am very greatly pushed with extra addresses, lectures, and sermons. This week, we are having a good deal of personal work done by the Christian students among the non-Christians. The Faculty are cooperating by planning their Chapel addresses to definite evangelistic ends. Next Sunday, which is Palm Sunday, Dean Scott will preach. During the week, Mr. Goertz, a very spiritually minded man, will lead Chapel almost every day, and then on Easter Sunday I myself shall preach at Vespers. We are hoping for good results. For the past few weeks I have had a probationers class of two of our non-Christian boys who have declared their intentions of becoming Christians. They are to be baptized by me on Easter Sunday at the service. As far as I know, this is the first time we have had such a service, and I believe it will be very impressive.

With all good wishes, I am,

Yours very sincerely,

John Gowdy

PRESIDENT.

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學大和協建福
FUKIEN CHRISTIAN UNIVERSITY
FOOCHOW, CHINA.
州福國中

FUKIEN

Farley

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OFFICE OF THE PRESIDENT
室公辦長校

May 2, 1924.

Mr. Leslie B. Moss,
150 Fifth Avenue,
New York City.

My dear Mr. Moss:

Will you kindly mail to Dr. Hill the letter of thanks which I enclose. The residence which he is putting up is now under way, and will be ready for occupancy in September. This gift was a tremendous relief to me because in planning the housing situation for the next academic year, I had reached the place where it looked as if I would be compelled to put three families in one house. We tried that last year, and while they were all patient and kind and stood it until more houses were ready, it really was an impossible situation and I did not like to think of forcing it upon anybody. Just at this juncture, came your cable announcing Dr. Hill's gift, and I assure you I was very grateful. I immediately arranged that for the coming year, Dr. and Mrs. Metcalf should go into this house, and there was not the slightest objection to two families being together in the other house. So the Suttons and Farleys will be together next year.

In one of your letters, you suggest to me a possible saving by having Mr. Farley get married on this side of the water. I should say that Mr. Farley agrees with you absolutely and he thinks the expenditure of the money for his trip to America is very foolish, but the parents of the young lady will not listen to any other plan, so he is forced to go. On the way over from here, he will travel second class and so make a little saving.

There are a few things that I should like to talk about so as to bring you up to date on our happenings here. I think I wrote you that we were having the buildings screened against mosquitos. This is a new experience for most of the students, and so they were a little careless about leaving the screens open. We instituted a Health Week, and it was a tremendous success. Wherever possible, the Faculty were urged to introduce it in our classes, so essays were assigned with health subjects. Prizes were offered for the best posters, the best essays, and the best limericks. No limericks submitted were considered worthy of a prize, but the posters surpassed all expectations. We were all greatly delighted at the response of the students and dozens of posters were prepared, and so many of them were so good that we increased the number of prizes,

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which were given by individual members of the Faculty.

On the last night of the Health Week, we had a lantern slide lecture given by an American dentist from Foochow on the care of the teeth. This dentist came down to the University and examined the teeth of every student and then offered them special rates. On that same evening, we had another lantern slide lecture on the general care of health and how to prevent the spread of disease, given by the University physician. On the same program, was a health play, which was exceedingly well done and created the greatest amusement, and yet, brought home a very effective and telling lesson.

We made plans for the observance of Passion Week some two months ahead of the time. On the Sunday two weeks before Easter, we asked Mr. Bissonnette to preach. He is an evangelistic missionary and is ordinarily looked upon as one of the most intellectual and spiritually minded men we have in this part of China. I wrote him weeks ahead, telling him just what I thought was needed for the occasion and laid the whole program before him, so that he might understand clearly. He gave us a very fine sermon. This was immediately followed by a week of personal work by the students themselves among their fellow students, the Faculty co-operating in ~~an~~ unusually well prepared and effective evangelistic addresses during the Chapel exercises of the week. On Palm Sunday, Dean Scott preached, and following this Mr. Goertz of the American Board Mission in Foochow came to the University and conducted the Chapel exercises during Passion Week. His work during that week has convinced me that I should like him as the second man in our Department of Religion when the time comes that we can afford another man. On Friday evening of that week, he conducted a communion service that was very well attended. As a result of these two weeks of services nine of our students became Christians, one of whom is a Senior just about to graduate in June, and about whom I had been very greatly concerned because in spite of all efforts, he had continued to declare himself to be an ardent Confucianist. Early in the term, two other students had become Christians, and these, I had in a probationers' class, preparing them for baptism on Easter Sunday, when I, myself, preached at University Vespers. We had a very solemn service at which these boys were baptised and taken into the church. I have formed another probationers' class with the nine who decided during Passion Week.

This week is the week of "Recruiting" for the ministry, and special addresses are being given in Chapel every day.

Tomorrow, we have our annual athletic meet of the middle schools in Foochow. We are hoping for a good day and a great time. Two weeks from now, we shall have our annual concert, and we are very much embarrassed by having no place large enough to hold it, so it looks as if we shall have to

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have it out of doors. We are in great need of an auditorium.

I am sending to Mr. Gee of the China Medical Board in Peking two copies of our 1924 Budget, one of which he wishes to send to their New York office.

I am glad to report to you that an unusually fine spirit is abroad in the University at present.

I had intended to quote to you from a letter of Bishop Hind the following, but judging from the copy of the report which you sent to Greene, I imagine it is unnecessary. However, here it is:

* "As you know we budget annually for \$1150 and pay the amount direct to New York when applied for, but apparently the last application to us was in 1922 and we paid by draft in February of that year.

"We hold the amounts budgeted for 1923-24 and we are only waiting for usual application from New York to forward these amounts. No doubt the Secretary there will write in due course."

With cordial good wishes, I am,

Yours very sincerely,

John Gowdy

PRESIDENT.

* From the C. M. S. office, London.

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October 3, 1924.

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STATEMENT REGARDING THE CHINA MEDICAL BOARD'S GRANT.

CHINA MEDICAL BOARD

FUKIEN CHRISTIAN UNIVERSITY

1924 - 1928 Inclusive

1924 - 1928 Inclusive

(All Figures in Gold)

Science Hall	\$ 10,000.00
Science Equipment	10,000.00
Salaries	48,167.41
Maintenance	8,260.00
	<u>8,260.00</u>
	\$ 76,427.41

Science Hall	\$ 10,000.00
Science Equipment	8,000.00
Salaries	26,832.59
Maintenance	8,240.00
	<u>8,240.00</u>
	\$ 50,072.59

This \$76,427.41 from the China Medical Board has already been paid to the University and spent, except \$22,700.00. None of this sum is available before 1926. It will be paid as follows: -

<u>1926</u>	<u>1927</u>	<u>1928</u>
\$ 1,982.59	\$11,400.00	\$ 9,317.41
China Medical Board	\$ 76,427.41	
Fukien Christian University	<u>50,072.59</u>	
Total	\$126,500.00	
To be paid by China Medical Board	<u>22,700.00</u>	
To be paid by Fukien Christian University.	\$103,800.00	
To be secured before December 31, 1924		\$ 104,000.00
To be secured between January 1, 1925 and June 1, 1925 -		122,500.00
1 additional dormitory	\$ 35,000.00	
electric lighting	3,500.00	
2 missionary residences	9,000.00	
endowment of a chair in Bible Department & upkeep of that department	<u>75,000.00</u>	

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In addition to the above, the following were approved:

(Gold Dollars)

2 Despatch cases, each \$ 35,000.00	\$ 70,000.00
Biology	50,000.00
Library & Administration Building	30,000.00
4 Foreign residences	18,000.00
3 Chinese residences	7,500.00
Professor Social Sciences (Chinese)	50,000.00
Professor of Mathematics	50,000.00
Professor of Education (Chinese)	50,000.00
English Teacher (American woman)	50,000.00
Business Manager	50,000.00
Endowment for Repairs & Upkeep of Buildings & Grounds	50,000.00
6 Science Professors	300,000.00

Total

\$685,500.00

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